



UC San Diego, Ridge Walk North Living and Learning Neighborhood

San Diego Campus Capital Program

UC San Diego is committed to expanding access to a high-quality education, which requires continued investments in housing, classrooms, research, infrastructure, and student activity space to enhance the student experience. UC San Diego is guided by its Strategic Plan mission to be a destination public university that is student-centered, research-driven, patient-dedicated and service-oriented. The capital improvement program will continue to evolve to support the Strategic Plan and the 2018 Long Range Development Plan goals.



30

Active Projects



\$1.8B

Active Projects Investment



15

Completed Projects (FY 2024–25)



\$618M

Completed Projects Investment

CFP Identified Funding

\$1.9 billion in Capital Plan

Priority Areas

- Expanding affordable student housing
- Modern instructional and research facilities
- Improving infrastructure to support growth

Key Metrics

- 3,760 undergraduate student beds added in Fall 2024 and 2025
- Up to 3,300 additional beds to be added by 2030 (Pepper Canyon East District 1)
- Housing inventory projected to reach 27,000 beds by 2030

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Capital Priorities

UC San Diego's capital priorities align with its Strategic Plan and Long Range Development Plan. Under these plans, continued student enrollment growth is anticipated. Key goals include expanding on-campus housing to support affordability and student success, constructing modern instructional and research facilities, enhancing wellness and recreation spaces to support student well-being, and improving infrastructure to meet growing campus needs. Faculty and staff housing is also a major focus, including public private partnerships in the Morena Boulevard and Hillcrest districts.

Location-Specific Focus Areas

Aligning Capital Growth with Strategic Vision

As UC San Diego's population growth has continued, the campus is investing in flexible and future-ready spaces and expanding affordable on campus housing, athletic facilities, and other student activity spaces. A four-year housing guarantee at 20% below market—essential in an increasingly unaffordable market—continues to be a critical goal. With Ridge Walk North Living & Learning Neighborhood completing Fall 2025 and future Pepper Canyon East District 1 in early design, housing inventory will reach 24,700 beds by 2025 and approximately 28,000 by 2030.

EXHIBIT 46. Completed Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	10	2	3	15
	67%	13%	20%	100%
Total Budget	\$26M	\$24M	\$569M	\$618M
	4%	4%	92%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

Recent Accomplishments

Expanding Capacity and Renewing Campus Spaces

In FY 2024-25, 15 projects were completed that expanded housing and dining, delivered critical infrastructure upgrades across campus, updated instruction and research space, and retrofitted seismically deficient buildings. These accomplishments support UC San Diego's mission to enhance student experience while maintaining academic excellence and research capacity across the growing campus.



UC San Diego, Birch Aquarium

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Projects In Progress

Active Projects Support Enrollment, Housing, and Community Engagement

At the end of FY 2024-25, UC San Diego had 30 active projects underway. Major efforts include Ridge Walk Living & Learning Neighborhood providing 2,444 undergraduate student beds, new classrooms, student activity space, a new home for Thurgood Marshall College, and Brian C. Malk Hall for the Economics Department. Active projects span student support space such as student health and mental health, energy upgrades, infrastructure resiliency, athletics, research space upgrades, and alumni and community engagement spaces. The highly anticipated Triton Center, centralizing essential student programs and services with UC San Diego's first Alumni and Welcome Center, opens in 2026.

EXHIBIT 47. Active Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	19	5	6	30
	63%	17%	20%	100%
Total Budget	\$53M	\$75M	\$1.7B	\$1.8B
	3%	5%	92%	100%

Note: because of rounding, some totals may not correspond with the sum of the separate parts

Seismic Snapshot

5 Building Retrofits Completed = Safer Space

In FY 2024-25, five buildings were seismically retrofitted improving 114,000 GSF to compliant status, and six leases were vacated removing 23,176 rentable square feet of non-compliant space. 253 Regents-owned structures (approximately 6.1 million GSF) have non-compliant Seismic Performance Rating requiring seismic improvements and are anticipated to cost approximately \$1.2 billion, excluding restoration/renewal costs. Priority A buildings need approximately \$581 million for seismic compliance only, with no funding identified.

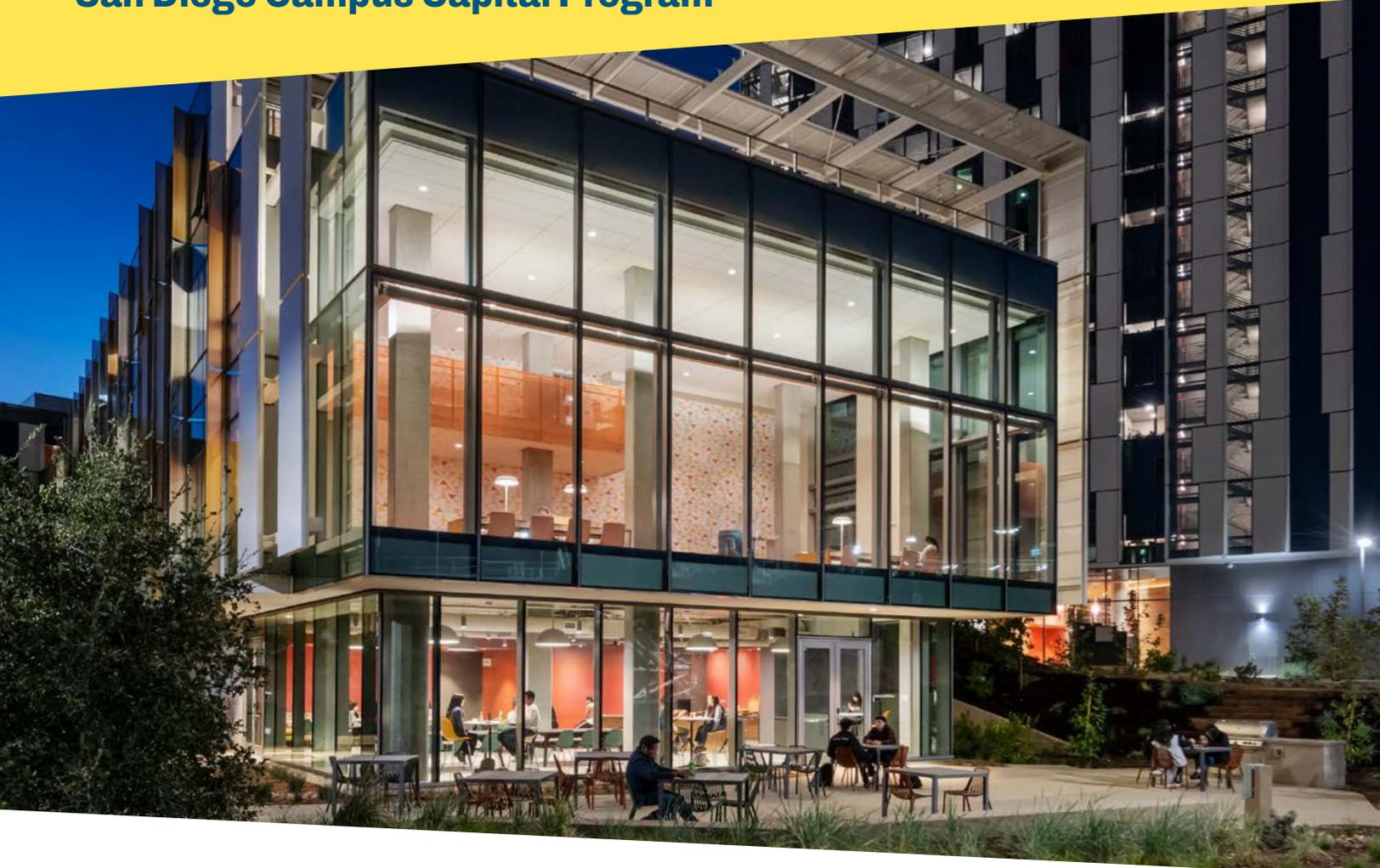
Restoration and Renewal Snapshot

Restoration and Renewal Progress Continues but More Work Ahead

In FY 2024-25, \$26 million of renewal and restoration needs identified in the Integrated Capital Asset Management Program were addressed. An additional \$54 million of funded active projects will address various other restoration and renewal needs in the near-term. An estimated \$12 million of needs were addressed through demolition of aged and deteriorating buildings. Despite this progress, significant unfunded need remains.



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Project Highlight

Pepper Canyon West Student Housing provides approximately 1,300 single-occupancy rooms for transfer and upper-division students responding to high demand for below-market on-campus housing. The project includes retail, open spaces in two large courtyards, and canyon trail access. Adjacent to UC San Diego Blue Line trolley and within five minutes of Gilman Transit Hub, it achieved LEED Gold certification with comprehensive sustainability features including low-flow fixtures, drought-tolerant landscaping, and green roofs. A \$100 million State grant enables discounted rent for income-eligible students.

PROJECT NAME

Pepper Canyon West Student Housing

TYPE

New Construction

GSF

580,500 GSF

BUILDING USE

Undergraduate Student Housing, Retail, Public Realm

PROJECT COMPLETION DATE

Completed September 2024

PROJECT COST

\$385M

CONSTRUCTION COST

\$270M

PROJECT DESCRIPTION AND STATUS

Two High-Rise (22-Story and 23-Story) Undergraduate Housing Buildings Completed on Schedule for Fall 2024 Move-In

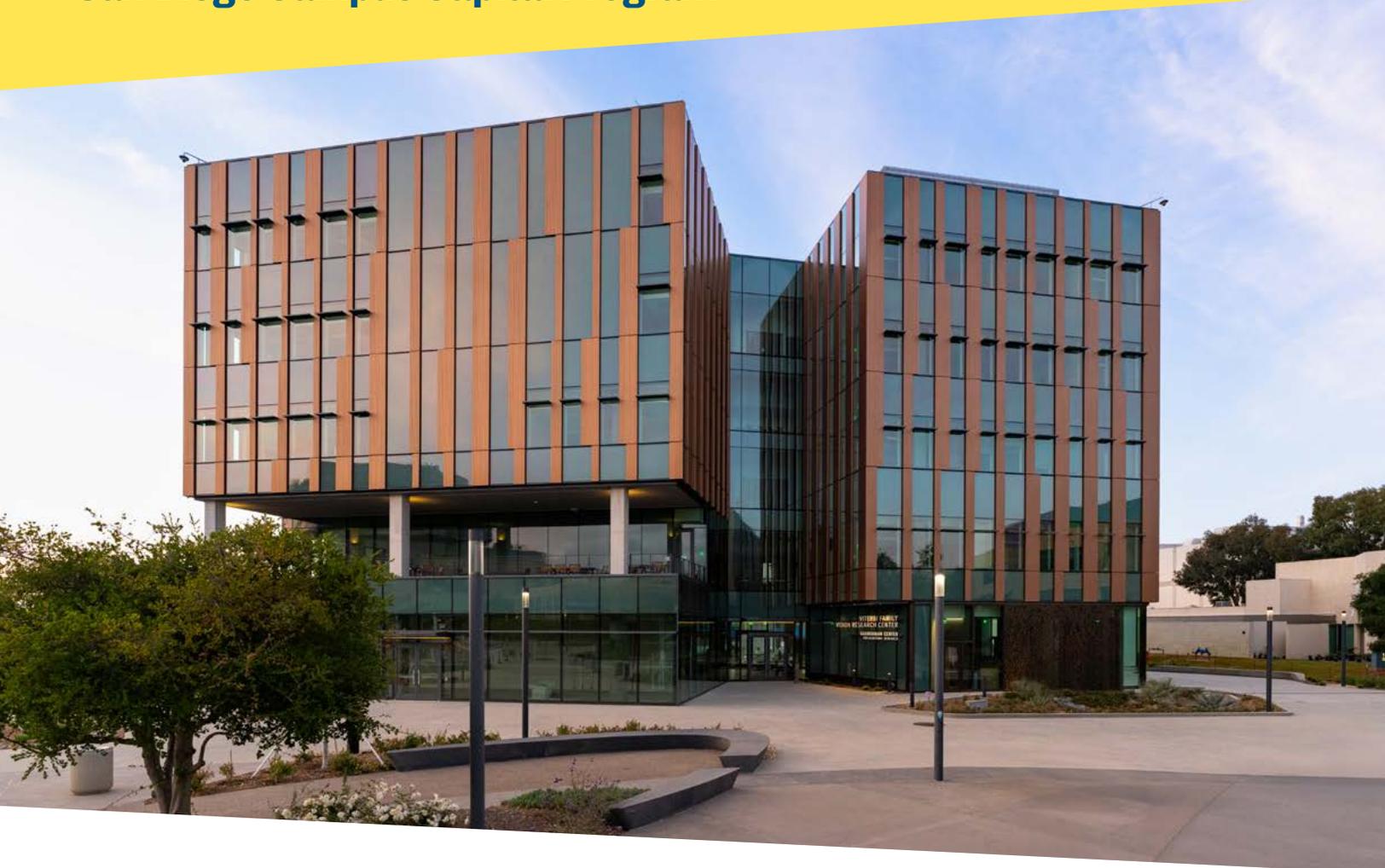
ARCHITECT

Perkins+Will

CONTRACTOR

Clark Construction Group

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Project Highlight

The Viterbi Family Vision Research Center is a state-of-the-art, all-electric laboratory and clinical trials facility dedicated to advancing eye and vision research. Made possible by transformative gifts from Andrew J. Viterbi (\$50 million) and Hanna and Mark Gleiberman (\$20 million), this facility features wet and dry labs for precision ophthalmology, administrative spaces, conference center, and café. Operating as an all-electric facility with sustainable design features, it's on track for LEED Gold certification while serving as a collaborative hub for interdisciplinary innovation in vision-related disease research.

PROJECT NAME
**Viterbi Family Vision
Research Center**

TYPE
New Construction

GSF
100,000 GSF

BUILDING USE
Research

PROJECT COMPLETION DATE
April 2025

PROJECT COST
\$152M

CONSTRUCTION COST
\$106M

PROJECT DESCRIPTION
AND STATUS
**Five-Story Vision
Research Building
Completed on Schedule
in April 2025**

ARCHITECT
**NBBJ, Limited
Partnership**

CONTRACTOR
**Rudolph and
Sletten, Inc.**