

INTRODUCTION

UC's Capital Program – Shaping the Future

From Vision to Reality

The University of California's capital program remains a cornerstone of the resilience, innovation, and achievement for which the University is known. Despite economic uncertainty, inflationary pressures, and regulatory complexity, UC continues to lead with purpose—investing in spaces that facilitate education, shape lives, and drive California's progress. For over 150 years, UC has been more than a collection of campuses and medical centers—it's been a system, committed to educational opportunity, cutting-edge research, and public service. UC's capital program supports this long-term vision.

UC's capital program is built to adapt to an evolving fiscal climate marked by cost escalation, shifting regulations, and volatility in federal and state funding. Campuses and medical centers are evaluating spending while UC leaders act early to mitigate risks and advocate for funding stability. As President James B. Milliken has said, "The University of California has weathered many challenges since its founding. We will do so again — but it will undoubtedly be a difficult process for our community. The fact is that we are in uncharted waters. Our top priority now is protecting this institution — its resources, its mission and its values — for the sake of everyone we serve."

The University leverages partnerships, phased investments, and alternate delivery models to manage costs and maintain momentum. This measured, responsive approach allows UC to weather economic uncertainty without compromising its core values or mission.

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— President James B. Milliken, UC Office of the President

UC continues to lead with resilience, innovation, and achievement.

Capital Financial Plan at a Glance

The University of California's Capital Financial Plan outlines a bold, six-year vision totaling \$27.0 billion in planned investments through FY 2030-31. Every dollar is aligned to UC's mission—expanding access, modernizing care, and ensuring long-term resilience.

While progress is significant, critical gaps remain. Education and General facilities, essential to UC's academic mission, lack dedicated revenue sources and rely heavily on State funding.



Capital Investment Overview

\$27.0B

total planned investment through FY 2030-31*

6-year

strategic capital roadmap

**See page 28 for the full breakdown.*

Highlights

Student Housing Expansion

\$3B+

dedicated to student housing

8,000+

new student beds planned across nine UC campuses

Healthcare Modernization

\$9.2B

planned investments in UC Health projects. Projects include new hospitals, clinics, and health science facilities

Seismic & Life Safety

\$2.5B

planned for aging infrastructure, seismic safety, and life-safety upgrades. Focus on medical centers and high-risk buildings

Funding Gap

\$48.3B

addition capital need without a funding plan

Total Capital Need

\$75.2B

most of UC's capital need remains unfunded